

Dependent Eligibility Auditing: Best Practices

Presenters:

Si Nahra, Ph.D., President Judy Mardigian, CEO

October 2009

About Health Decisions, Inc.

Pioneering Specialists in

Group Health Care

Post-Payment Administration

For Over 20 Years

Customer Philosophy

Respect for Existing Procedures

Emphasis on Customization

FOCUS on Solutions



Our Services Include . . .

Claim Audit Services

Our proprietary software suite examines 100% of medical claims to identify waste and abuse and pursues collection from others.

Enrollment Audit Services

We validate the accuracy of enrollment information to remove ineligibles and update inaccurate or incomplete information.

Enrollment Audits:

Enrollment Reconciliation Audit: File to file electronic "true up" audit to identify discrepancies and to report exceptions for correction.

Verification Audit: Mailing to all employees requesting verification of current members and correction of information. No documentation requested.

Dependent Eligibility Audit: Most aggressive approach involving mailing to employees with dependents, requesting documentation with firm cut off date, amnesty offer, and consequences for non-response.

Dependent Eligibility Audit

- Currently the most popular service helping plan managers reduce health plan expenses.
- Our Dependent Eligibility Audit combines mailing and other communication technology to verify the eligibility of dependents enrolled in employee health plans.

Dependent Eligibility Audit Key Components: Set-Up Activities

- 1. Amnesty Period Advance notification to employees of upcoming audit is recommended.
- 2. Customized Communications Customized employee communications and form design to reflect an organizations' culture and goals.
- 3. **Data Intake-** Define data available, request, receive and test. Data can come from internal HR system or payer eligibility.
- 4. **Data Translation** Into the client's customized *Master Eligibility File* to be used for form production, data entry, recording documents received and call center documentation.

Dependent Eligibility Audit Key Components: Implementation

- 5. Mailings Electronic merge of eligibility data onto enrollment verification form. Up to three mailings performed.
- 6. **Call Center** Toll free call center established to answer inbound employee questions.
- 7. Form Processing Data entry of new information
- 8. **Document Review** For accuracy and completeness
- 9. **Determination of Eligibility** Final decision on eligibility/ineligibility rests with the client.

Dependent Eligibility Audit Key Components: Results

- 10. Reporting Customized reporting to client including:
 - Eligible/Ineligible spouses/dependents
 - Missing documentation: Marriage licenses, birth certificates, Student schedules/transcripts, QDROs
 - Information changes: names, new terminations and corrections
 - Bad addresses
 - Access to Database interface via web for client reporting

Dependent Eligibility Audit: Keys to a High Response Rate

- Customized and Integrated Communications: announcements and verification forms are employer-defined and enrollee-personalized and easy to understand
- 3-Letter Process
- Strong Call Center Support: inbound and outbound calls made to employees with missing or erroneous documentation
- Weekly Status Calls with client
- Real-Time Access to audit status and metrics

Dependent Eligibility Audit: Timing

Months 1 - 2:

Project planning, customization, data acquisition, approval of cover letter and verification form

Months 2 - 4:

Audit Execution: mailings, Call Center, weekly status calls, reporting

Months 4 - 6:

Complete mailings, weekly status calls, final determination on responses, delivery of final report to client.

Dependent Eligibility Audit: Select Client Experience

| Client Industry | Total number of employees | % of Dependents Removed | ROI to Date |
|-------------------|---------------------------|-------------------------------|----------------|
| Automotive | 950 | 18.77% | \$25.56 to \$1 |
| Hospital | 3,160 | 3.50% | \$5.17 to \$1 |
| Health System | 3,000 | 6.28% | \$5.40 to \$1 |
| Manufacturing | 8,779 | 8.23% | \$20 to \$1 |
| Health System | 5,000 | 1.08% | \$30.19 to \$1 |
| National Retailer | 7,266 | 7.20% | \$8.76 to \$1 |
| Higher Education | 6,000 | 6.64% | \$19.56 to \$1 |

Enrollment Monitoring: What to do after the audit.

Episode Verification

- Adds/Deletes
- Status Changes
- COBRA Elections

Payer Enrollment Processes Unchanged

Routine Confirmation

- Plan Specific Validation
- Cross Plan Reconciliation
- Open Enrollment Confirmation

Life Event Verification

- Spouse Change
- Dependent Change
- •Retiree Age
- Dependent Age

Medicare Validation

- Section 111 Response
- MSP Response
- Part A & B Dates
- Part C Enrollment
- Part D Subsidy MEI
- ESRD Coordination Period
- Disability Case Status

Closing Thoughts

Enrollment Error Is Self-Funding's "Dirty Little Secret"

- Most claim payment error is caused by erroneous enrollment facts.
- Every plan administrator when presented with an error in enrollment facts blames the self-funded plan.
- Plan administrators have a disincentive to reduce enrollment since that reduces their income.
- The responsibility for monitoring and maintaining enrollment facts resides with the self-funded plan.
- The good news is that monitoring and maintenance can be done.

For More Information Contact si@healthdecisions.com

For private consultations, to answer questions, and to discuss options.